

NYC22 3 NOV 62
TO KAUFMANN INFO SMITH
FROM WALTER
312 PM

RE NOWAK'S MUN 13 OF 3 NOV.

REALLY REGRET THAT NOWAK SEEMS TO BE SO UPSET WITH THE SPECIAL PROGRAMMING WHICH CAME FROM NEW YORK FRIDAY NIGHT.

DECISION AND RESPONSIBILITY ARE MINE, NOT WAGNER'S, AND DO NOT WISH TO SEE THIS CASE BECOME A POINT OF FRICTION BETWEEN NOWAK AND WAGNER.

WE FOLLOWED SEQUENCE OF PROCEDURES WE HAVE USED DURING CRISIS PERIOD, NAMELY - DECISION HERE THAT EVENTS WARRANTED NEW YORK NIGHT SPECIALS, COMMUNICATION OF DECISION TO MUNICH, RECEIPT HERE OF MUNICH AGREEMENT, PREPARATION AND CABLING OF PROGRAMS AS AGREED IN MUNICH-NEW YORK EXCHANGE. I BELIEVED - AND BELIEVE - THAT KENNEDY STATEMENT WARRANTED NEW YORK'S SPECIAL EFFORT. INCIDENTALLY, ALL DESK CHIEFS HERE CONCURRED WITH THIS DECISION.

WE ALL CONSIDER THAT THE CRISIS PERIOD REMAINS VERY MUCH WITH US IN SPITE OF FAVORABLE TREND OF EVENTS. AS WE ARE AWARE, THE CUBAN EVENTS REPRESENT THE MOST IMPORTANT SOVIET-US.
(MORE)

PAGE 2 NYC 22

CONFRONTATION WE HAVE BEEN. HENCE, WHILE RECOGNIZING AND APPRECIATING QUITE FULLY NOWAK'S UNHAPPINESS AT BEING AWAKENED AND HAVING TO PUT SOME STAFF ON DUTY AT UNGODLY HOUR OF THE NIGHT, BELIEVE ALL OF US MUST BE READY TO MEET WHATEVER COVERAGE REQUIREMENTS ARE DICTATED BY EVENTS.

I BELIEVE THE REAL QUESTION AT ISSUE IN NOWAK'S MESSAGE IS THAT OF AUTHORITY. HE SEEMS TO FEEL THAT HIS AUTHORITY HAS BEEN USURPED BY THE NEW YORK OFFICE OF RFE. THE QUESTION OF AUTHORITY HAS LONG BOTHERED NOWAK AND HE HAS BEEN MORE SENSITIVE ON THIS QUESTION THAN WARRANTED ON MORE THAN A FEW OCCASIONS. HOWEVER, WE HERE HAVE OPERATED THROUGHOUT THIS EMERGENCY PERIOD IN THE BELIEF THAT IF WE GOT THE GO-AHEAD FROM MUNICH FOR SPECIAL PROGRAMMING, ALL THE PROPER BASES WOULD HAVE BEEN TOUCHED IN MUNICH PRIOR TO THIS OK. NOWAK'S MESSAGE SEEMS TO INDICATE THAT THIS MAY NOT HAVE BEEN THE CASE.

RECALLING NOWAK'S SOMEWHAT VEHEMENT OPPOSITION
(MORE)

PAGE 3 NYC22

TO THE EXPLORATION OF THE POSSIBILITY OF A SECOND TDR SCHEDULE FOR NEW YORK DESKS, I HOPE THAT NOWAK IS NOT IN THE PROCESS OF BUILDING UP HIS CASE AGAINST SOME CHANGE. MY RESPECT FOR NOWAK ALSO EXTENDS TO A CERTAIN ADMIRATION FOR HIS TACTICAL SKILL IN APPROACHING EVERY POTENTIAL PROBLEM FROM EVERY CONCEIVABLE ANGLE.
END MSG